



UNITEC FIBRES LIMITED
CIN: U17120MH2005PLC151224

Registered Office		Corporate Office	Contact Person	Email and Telephone	Website
BLDG No 8 Flat No 3, Oshiwara Mahda Complex, Andheri (W), Mumbai-400053, Maharashtra, India.		NA	Ms. Disha Vijay Rane Company Secretary and Compliance Officer	Email: investors@unitecfibres.com Telephone: 91-8657019917	https://unitecfibres.in/
THE PROMOTERS OF OUR COMPANY ARE MR. VIJAY OMJAGDISH BEHL, MR. VIRANDER BEHL, MS. DEVINA VIRANDER BEHL, MR. RAJIV BEHL, MR. MIHIR SUVANAM AND MAGIC FILMS PRIVATE LIMITED					
DETAILS OF ISSUE TO PUBLIC, PROMOTERS/SELLING SHAREHOLDERS					
TYPE	FRESH ISSUE	SIZE OF OFFER FOR SALE	TOTAL ISSUE SIZE	ELIGIBILITY AND SHARE RESERVATION AMONG QIBs, NIIs AND RIIs	
Fresh Issue	Up to 39,16,800 Equity Shares aggregating up to [●] Lakhs.	N.A.	Up to 39,16,800 Equity Shares aggregating up to [●] Lakhs.	The Issue is being made in Terms of Regulation 229 (2) and 253 (1) & (2) of the SEBI ICDR Regulations 2018 and as amended. For details in relation to share reservation among QIBs, Non-Institutional Bidders and Individual Bidder, see “Issue Structure” beginning on page 343 of the Draft Red Herring Prospectus.	
DETAILS OF OFFER FOR SALE, SELLING SHAREHOLDERS AND THEIR WEIGHTED AVERAGE COST OF ACQUISITION – NOTAPPLICABLE AS THE ENTIRE ISSUE CONSTITUTES FRESH ISSUE OF EQUITY SHARES					
RISKS IN RELATION TO THE FIRST ISSUE					
This being the first public issue of our Company, there has been no formal market for the Equity Shares. The face value of Equity Shares is ₹ 10/- each. The Floor Price, Cap Price and Issue Price (determined by our Company in consultation with the Book Running Lead Manager, in accordance with the SEBI ICDR Regulations), and on the basis of the assessment of market demand for the Equity Shares by way of Book Building Process as stated in “Basis for Issue Price” beginning on page 116 should not be taken to be indicative of the market price of the Equity Shares after the Equity Shares are listed. No assurance can be given regarding an active and/or sustained trading in the Equity Shares or regarding the price at which the Equity Shares will be traded after listing.					
GENERAL RISKS					
Investments in equity and equity-related securities involve a degree of risk and Bidders should not invest any funds in the issue unless they can afford to take the risk of losing their investment. Bidders are advised to read the risk factors carefully before taking an investment decision in the issue. For taking an investment decision, Bidders must rely on their own examination of our Company and the Issue, including the risks involved. The Equity Shares in the issue have not been recommended or approved by the Securities and Exchange Board of India (“SEBI”), nor does SEBI guarantee the accuracy or adequacy of the contents of this Draft Red Herring Prospectus. Specific attention of the investors is invited to “Risk Factors” on page 26 of the Draft Red Herring Prospectus.					
ISSUER’S ABSOLUTE RESPONSIBILITY					
Our Company, having made all reasonable inquiries, accepts responsibility for and confirms that this Draft Red Herring Prospectus contains all information with regard to our Company and the Issue, which is material in the context of the Issue, that the information contained in this Draft Red Herring Prospectus is true and correct in all material aspects and is not misleading in any material respect, that the opinions and intentions expressed herein are honestly held and that there are no other facts, the omission of which makes this Draft Red Herring Prospectus as a whole or any of such information or the expression of any such opinions or intentions misleading in any material respect.					
LISTING					
The Equity Shares Issued through the Draft Red Herring Prospectus are proposed to be listed on SME Platform of BSE (“BSE SME”). Our Company has received “In-Principle” approval from the BSE SME for using its name in the offer document for the listing of the Equity Shares, pursuant to letter dated [●]. For the purpose of the Issue, the Designated Stock Exchange shall be BSE.					
BOOK RUNNING LEAD MANAGER TO THE ISSUE					
Name and Logo		Contact Person		Email & Telephone	
 CAPITAL ADVISORS PVT. LTD. Smart Horizon Capital Advisors Private Limited		Mr. Parth Shah		E-mail: director@shcapl.com Telephone: 022-28706822	
REGISTRAR TO THE ISSUE					
Name and Logo		Contact Person		Email & Telephone	
 BIGSHARE SERVICES PVT LTD		Mr. Asif Sayyed		E-mail: ipo@bigshareonline.com Telephone: 022 - 6263 8200	
BID/ISSUE PROGRAMME					
ANCHOR INVESTOR BID/ ISSUE PERIOD: [●]		BID/ISSUE OPENS ON: [●] *		BID/ ISSUE CLOSES ON: [●] **	

*Our Company in consultation with the BRLM may consider participation by Anchor Investors in accordance with the SEBI ICDR Regulations. The Anchor Investor Bid/ Issue Period shall be one Working Day prior to the Bid/Issue Opening Date.

**Our Company in consultation with the BRLM, consider closing the Bid/Issue Period for QIBs one Working Day prior to the Bid/Issue Closing Date in accordance with the SEBI ICDR Regulations.

IN THE NATURE OF DRAFT ABRIDGED PROSPECTUS - MEMORANDUM CONTAINING SALIENT FEATURES OF THE DRAFT RED HERRING PROSPECTUS



(Please scan this QR code to Draft Red Herring Prospectus and Draft Abridged Prospectus)

The following is a general summary of certain disclosures in the Draft Red Herring Prospectus and the terms of the Issue and is not exhaustive, nor does it purport to contain a summary of all the disclosures in the Draft Red Herring Prospectus or all details relevant to prospective investors. This summary should be read in conjunction with, and is qualified in its entirety by, the more detailed information appearing elsewhere in the Draft Red Herring Prospectus, which is available at the website of Securities and Exchange Board of India ("SEBI") at www.sebi.gov.in, at the websites of BSE Limited ("BSE", "Stock Exchanges") at www.bseindia.com, respectively, at the website of the Company at <https://unitecfibres.in/> and the website of the Book Running Lead Managers at <https://shcapl.com/>.

References below to page numbers are to page numbers of the Draft Red Herring Prospectus dated June 29, 2026. Unless otherwise specified all capitalised terms used herein and not specifically defined bear the same meaning as ascribed to them in the Draft Red Herring Prospectus.

1. Summary of the primary business:

Our Company is engaged in the manufacturing of Recycled Polyester Staple Fibre ("RPSF"), a product created from recycled polyester raw materials. The production process begins with the procurement of raw materials like PET flakes, PET chips and other polyester waste materials. These materials are then converted into raw inputs, spun into fibre and processed to meet the requirements of our customers related to fibre properties like colour and density.

a) Business Overview - Products and Services

Our products find applications in industries like the automobiles (carpet, roof liners, trunks), home furnishing (sofa, curtains, carpets) and textile sectors (spinning mills). Our manufacturing process focuses on the regeneration of polyester fibre through the utilization of PET flakes, PET chips and other PET waste derived from discarded plastic bottles and post-consumer waste streams. By converting such recyclable materials into Recycled Polyester Staple Fibre ("RPSF"), we contribute to resource conservation, waste reduction and the production of environmentally sustainable products.

b) Description of industries served/Types of Customers

We serve customers across various industry segments, including Home Furnishing, Automobile, Non-Woven Fabrics, Textile, and other industries.

c) Segment Reporting and Revenue Contribution

The table below sets forth our business wise revenue break-up for the period ended December 31, 2025 and financial year ended March 31, 2025, 2024 and 2023 based on the Restated Financial Statements:

(₹ in lakhs)

Industry Segment	For the period ended on December 31, 2025		FY 2024-25		FY 2023-24		FY 2022-23	
	Revenue from Operations	%	Revenue from Operations	%	Revenue from Operations	%	Revenue from Operations	%
Home Furnishing	7,967.85	47.05	12,036.75	53.16	11,402.96	55.86	11,301.57	54.56
Automobile	6,071.52	35.85	5,991.88	26.46	6,072.26	29.75	5,749.92	27.76
Non-Woven Fabrics	1,668.81	9.85	2,282.94	10.08	2,010.69	9.85	2,132.72	10.30
Textile	932.68	5.51	1,821.45	8.04	307.30	1.51	1,183.87	5.71
Others	293.68	1.73	508.59	2.25	620.75	3.04	347.39	1.68
Total	16,934.54	100.00	22,641.61	100.00	20,413.97	100.00	20,715.47	100.00

d) Key Geographies

Our Company has both domestic and international presence. For the period ended December 31, 2025 our company reported a total revenue of Rs.16,934.54, with the majority coming from domestic operations, amounting to Rs. 15,213.40 (89.84%). Among domestic markets, Gujarat contributed the highest revenue at Rs. 3,415.30 (20.17%) followed by Maharashtra at Rs. 2,789.56 (16.47%) and Tamil Nadu at Rs. 2,372.92 (14.01%). Other notable contributions came from Haryana, Delhi and Uttarakhand. Export revenue totalled Rs. 1,583.95 (9.35%) with major markets including Bangladesh Rs. 658.19 (3.89%), France Rs. 377.69 (2.23%), United Kingdom Rs. 272.11 (1.61%) and Germany Rs.262.02 (1.55%). Other operating revenue accounted for 137.19 (0.81%). Overall, the company's revenue is primarily driven by domestic sales with exports providing a smaller but significant portion. For further details, please see chapter titled "Our Business-Revenue Break-Up" on page 148.

e) Customers Served:

Revenue concentration in terms of top 1, 5 and 10 clients:

(₹ in lakhs)

Particulars	For the period ended on December 31, 2025		FY 2024-25		FY 2023-24		FY 2022-23	
	Sales	% of Total Sales	Sales	% of Total Sales	Sales	% of Total Sales	Sales	% of Total Sales
Top 1 Customer	2,015.20	11.90%	2,369.95	10.47%	2,480.62	12.15%	3,065.86	14.80%
Top 5 Customers	5,239.92	30.94%	6,736.49	29.75%	6,956.24	34.08%	8,169.89	39.44%
Top 10 Customers	7,704.45	45.50%	10,204.68	45.07%	9,724.90	47.64%	10,855.95	52.41%

f) Key manufacturing or other facilities

Our Company have 4 (Four) establishments comprising one registered office, 2 (Two) Existing Manufacturing units and one upcoming manufacturing unit which is under construction.

Sr.no	Present Usage of the Unit	Address
1.	Registered Office	Flat No. 003, Ground floor Oshiwara Mhada Complex, Bldg No. 8, New Link Road, Andheri (West), Mumbai-400053, Maharashtra, India.
2.	Manufacturing (Unit 1)	E-57, M.I.D.C., Tarapur Industrial Area, Tarapur, Palghar, Thane- 401506, India.
		E-56, M.I.D.C., Tarapur Industrial Area, Tarapur, Palghar, Thane- 401506, India.
3.	Manufacturing (Unit 2)	Plot No. N-29, M.I.D.C., Tarapur Industrial Area, Tarapur, Palghar, Thane- 401506, India.
4.	Under construction manufacturing unit (Unit 3)	Land bearing City Survey No. NA136, NA141, NA249, NA132 and NA67, Kharadpada Road, Sub Health Centre Anklas, Anklas, Valsad, Gujarat - 396105, India.
		Land bearing City Survey No. NA82, NA133, NA134, NA246 and NA248, Kharadpada Road, Sub Health Centre Anklas, Valsad, Gujarat - 396105, India.

g) Business Strengths and Strategies

Our business strengths are:

- Polyester waste recycling and sustainable products
- Our manufacturing units
- Quality certifications
- Experienced promoters and management team
- Our order book

Our business strategies are:

- Reduce debt levels and improve debt to equity ratio
- To increase our manufacturing capacity through the establishment of an additional RPSF production line.
- Continuing customer relationship development and expansion
- Focus on consistently meeting quality standards
- Capitalize the opportunity in the RPSF industry
- Industrial Polyester Line Waste

For further details, please refer to the chapter titled “Our Business” beginning on page 148 of the Draft Red Herring Prospectus.

2. Summary of the Industry

The Indian manufacturing sector is steadily emerging as a key pillar of the economy, contributing around 17% to GDP. The number of startups recognized increased by 51.6% year-on-year in FY 2025-26 compared to FY 2024-25, while direct jobs created rose by 36.1% during the same period. With government initiatives like Make in India and production-linked incentive(PLI) schemes, the National Mission on Manufacturing (NMM) announced in Budget 2025-26, serves as a key catalyst for industrial growth, targeting a rise in manufacturing’s GDP share to 25% by 2035, creation of 143 million jobs, and expansion of merchandise exports to Rs. 106.05 lakh crore (US\$ 1.20 trillion) by through deeper global value chain integration.

India is also carving a niche in specialised global value chains. It has the potential to cater to 10% of the world’s wind energy demand by 2030 through its growing capacity in wind power component manufacturing. In electronics, domestic value addition has risen from 30% to 70% and is projected to reach 90% by FY27. India’s electronics manufacturing ecosystem is witnessing rapid expansion, with Apples India-based vendors exporting Rs. 22,094 crore (US\$ 2.50 billion) worth of components to China in FY26, expected to reach Rs. 30,931 crore (US\$ 3.50 billion) by the end of the year. This marks a significant shift in global supply chains, with India emerging as a supplier of high-value electronic components rather than just an assembly hub.

For further details, please refer to the chapter titled “Industry Overview” beginning on page 130 of the Draft Red Herring Prospectus.

3. Promoters of our Company

Sr. No.	Name	Individual/ Corporate	Experience & Educational Qualification/ Corporate Information
1	Mr. Vijay Omjagdish Behl	Individual	He is one of the Promoters, Chairman and the Whole Time Director of our Company. He completed his bachelor’s degree in arts from Guru Nanak Dev University in the year 1979. He has been associated with our Company w.e.f. March 20, 2016 as director, later designated as Chairman and Whole-Time Director w.e.f July 12, 2024. He has around 10 years of experience in the fibre industry. He contributes to the Company by looking after the daily operations, human resource and finance department of the Company.
2	Mr. Virander Behl	Individual	He is one of the Promoters and the Managing Director of our Company. He completed his bachelor’s degree in arts from Guru Nanak Dev University in the year 1983. He has been associated with our Company since incorporation as director, later designated as Managing Director w.e.f July 12, 2024. He has around 21 years of experience in the fibre industry. He is responsible for overseeing and managing sales operations, developing and implementing of sales strategies as per market trends and customer preferences, analyzing sales data and performance metrics, identifying areas for improvement and opportunities for growth of the Company.
3	Ms. Devina Virander Behl	Individual	She is one of the Promoters and a Non-Executive Non-Independent Director of our Company. She has completed her secondary school from the Maharashtra State Board in the year 1981. She has been associated with our Company since incorporation as director, later designated as Non-Executive Non-Independent Director w.e.f. July 12, 2024. She has

Sr. No.	Name	Individual/ Corporate	Experience & Educational Qualification/ Corporate Information
			around 21 years of experience in the fibre industry. Her insights are useful for shaping strategic initiatives, while her industry experience allows her to provide valuable input on risk management.
4	Mr. Rajiv Behl	Individual	He is the Chief Executive Officer of our Company with effect from May 17, 2025. He has completed his bachelor's degree in commerce from University of Bombay in the 1976. He has been associated with our Company since 2017 and was responsible for overseeing company's financial operations. He has an experience of over 9 years in managing accounts department of the Company.
5	Ms. Mihir Suvanam	Individual	He is the Chief Financial Officer of our Company with effect from May 17, 2025. He has completed his Master of Science in finance, from the City University London in 2009. His past work experience includes working with TSN Expert Services Private limited (brand name Lynk) at various roles, for a period of 8 years. Additionally, he worked with Outsized India Private Limited for a year. He has a total work experience of over 10 years in managing finance and human resource related functions.
6	Magic Films Private Limited	Corporate	Magic Films Private Limited was incorporated as a private limited company under the Companies Act, 1956 and was granted a certificate of incorporation by the Registrar of Companies on December 18, 1996. The registered office of Magic Films Private Limited is situated at 112 Santosh Towers CHS Ltd 3rd Cross Road Lokhandwala Andheri West, Mumbai, Maharashtra, India, 400053. The Corporate Identification Number of Magic Films Private Limited is U92110MH1996PTC104567. Magic Films Private Limited is not listed on any stock exchange.

For further details, please refer to the chapter titled "Our Promoters and Promoter Group" beginning on page 214 of the Draft Red Herring Prospectus.

4. Objects of the Issue:

S. No.	Objects	Description
1.	Repayment/prepayment of all or certain of our borrowings availed of by our Company	As on December 31, 2025, the aggregate outstanding secured borrowings of our Company is ₹ 4,185.13. Our Company proposes to utilize an estimated amount of ₹ 3,100.00 lakhs from the Net Proceeds towards part or full repayment and/or prepayment of borrowings availed by us. Given the nature of these borrowings and the terms of repayment or prepayment, the aggregate outstanding amounts under these borrowings may vary after payment of due instalments. In light of the above, at the time of filing the Red Herring Prospectus, the table below shall be suitably updated to reflect the revised amounts or loan as the case may be which have been availed by us.
2.	General corporate purposes	Our Company shall utilise the remaining Net Proceeds, for general corporate purpose including but not restricted to, meeting operating expenses, initial development costs for projects other than the identified projects, and the strengthening of our business development and marketing capabilities, meeting exigencies which the Company in the ordinary course of business may not foresee or any other purposes as approved by our Board of Directors subject to compliance with the necessary provisions of the Companies Act and SEBI ICDR regulations and amendments thereto.

For further details, please refer to the chapter titled "Objects of the Issue" beginning on page 109 of the Draft Red Herring Prospectus.

5. Pre-Issue and Post- Issue shareholding of our Promoters, members of our Promoter Group and additional top 10 shareholders

Sr. No.	Particulars	Pre- Issue Shareholding as at the date of the Draft Red Herring Prospectus		Post- Issue shareholding as at Allotment*			
		Number of Equity Shares of face value ₹10 each	Percentage of total pre-Issue paid up Equity Share capital	At the lower end of the Price Band (₹ ●)		At the upper end of the Price Band (₹ ●)	
				Number of Equity Shares of face value ₹10 each	Percentage of total post - Issue fer paid up Equity Share capital	Number of Equity Shares of face value ₹10 each	Percentage of total post - Issue paid up Equity Share capital
(A) Promoters							
1.	Mr. Rajiv Behl	28,00,000	26.66%	●	●	●	●
2.	Mr. Vijay Omjagdish Behl	26,55,000	25.28%				
3.	M/s. Magic Films Private Limited	16,34,537	15.56%	●	●	●	●
4.	Mr. Virander Behl	13,88,957	13.23%	●	●	●	●
5.	Ms. Devina Virander Behl	5,33,877	5.08%	●	●	●	●
6.	Mr. Mihir Suvanam	6,65,000	6.33%	●	●	●	●
	Total (A)	96,77,371	92.15%	●	●	●	●
(B) Promoter Group							
7.	Ms. Vibha Behl	1,45,009	1.38%	●	●	●	●
8.	Ms. Vasudha Behl	70,000	0.67%	●	●	●	●
	Total (B)	2,15,009	2.05%	●	●	●	●
(C) Additional top 10 Shareholders							
9.	Angela Johanna Staudinger	4,24,398	4.04%				
10.	Umesh Seth	1,50,000	1.43%	-	-	-	-
11.	Speciality Paper Ltd	35,000	0.33%				

Sr. No.	Particulars	Pre- Issue Shareholding as at the date of the Draft Red Herring Prospectus		Post- Issue shareholding as at Allotment*			
		Number of Equity Shares of face value ₹10 each	Percentage of total pre-Issue paid up Equity Share capital	At the lower end of the Price Band (₹[●])		At the upper end of the Price Band (₹[●])	
				Number of Equity Shares of face value ₹10 each	Percentage of total post - Issue fer paid up Equity Share capital	Number of Equity Shares of face value ₹10 each	Percentage of total post - Issue paid up Equity Share capital
	Total (C)	6,09,398	5.80%	[●]	[●]	[●]	[●]
	#Total (A+B+C)	1,05,01,778	100.00%	[●]	[●]	[●]	[●]

Notes:

*Based on the Issue Price of ₹ [●] and subject to finalization of the basis of allotment.

#As on the date of the Draft Red Herring Prospectus we have total 11 (Shareholders), out of which 3 are Public Shareholders.

For detailed information on the “Capital Structure”, please refer on page no.92 of the Draft Red Herring Prospectus.

6. Summary of Restated Financial Statements

The following details are derived from the Restated Financial Information as at for the period ended on December 31, 2025 and for the Financial Years ended March 31, 2025, March 31, 2024 and March 31, 2023:

Particulars	(₹ in lakhs except where otherwise specified)			
	For the period ended December 31, 2025	For the year ended March 31, 2025	For the year ended March 31, 2024	For the year ended March 31, 2023
Share Capital	1,050.18	1,050.18	1,050.18	1,050.18
Net Worth#	6,307.55	5,739.88	4,918.04	4,176.09
Revenue from operations\$	16,934.54	22,641.61	20,413.97	20,715.47
Profit Before Tax from continuing operations	816.56	1,167.67	1,054.82	389.49
Profit after Tax	567.67	821.84	741.95	272.70
Basic Earnings Per Share@	5.41	7.83	7.06	2.60
Diluted Earnings Per Share@	5.41	7.83	7.06	2.60
*Net Asset Value per Equity Shares	60.06	54.66	46.83	39.77
^Total Borrowings (as per Restated)	5,236.43	3,663.83	1,572.12	3,095.94

Notes:

(1) Notes:

(2) #Net Worth = Restated Equity Share Capital plus Restated Reserves & Surplus

(3) \$ Revenue = Restated Revenue from operations

(4) @ Earnings per share (Basic & diluted) = Restated profit after tax for the period divided by

(5) Restated weighted average number of Equity Shares outstanding during the period

(6) *Net Asset Value per Equity Share = Restated Net worth divided by Restated weighted average number of Equity Shares outstanding during the period

(7) ^Total Borrowings = Restated Long-Term Borrowings plus Restated Short-Term Borrowings

(8) For further details, please refer to the section titled “Restated Financial Statements” beginning on page 231 of the Draft Red Herring Prospectus.

For details, see “Restated Financial Information”, “Other Financial Information” and “Management’s Discussion and Analysis of Financial Conditions and Results of Operations” on pages 226, 272 and 277, respectively.

7. Summary of Key Performance Indicators

Details of our KPIs as of and for the period ended on December 31, 2025 and for the Financial Years ended March 31, 2025, March 31, 2024 and March 31, 2023:

Key Financial Performance	(₹ in lakhs except where otherwise specified)			
	For the period ended on December 31, 2025	FY 2024-25**	FY 2023-24**	FY 2022-23*
Revenue from Operations ⁽¹⁾	16,934.54	22,641.61	20,413.97	20,715.47
EBITDA ⁽²⁾	1,162.34	1,744.97	1,678.46	943.63
EBITDA Margin (%) ⁽³⁾	6.86%	7.71%	8.22%	4.56%
PAT	567.67	821.84	741.95	272.70
PAT Margin (%) ⁽⁴⁾	3.35%	3.63%	3.63%	1.32%
Return on equity (%) ⁽⁵⁾	9.42%	15.42%	16.32%	6.75%
Return on capital employed (%) ⁽⁶⁾	8.14%	15.04%	20.20%	9.45%
Debt-Equity Ratio (times) ⁽⁷⁾	0.83	0.64	0.32	0.74
Net fixed asset turnover ratio (times) ⁽⁸⁾	3.83	6.50	7.93	6.84
Current Ratio (times) ⁽⁹⁾	1.22	1.56	1.58	1.48

As certified by Peer Auditor of our Company, by way of their certificate dated May 29, 2026.

Explanation of KPIs:

(1) Revenue from operation means revenue from sale of our products

- (2) EBITDA is calculated as Profit before tax + Depreciation + Finance Costs – Other Income
(3) EBITDA Margin is calculated as EBITDA divided by Revenue from Operations
(4) PAT Margin is calculated as PAT for the period/year divided by revenue from operations
(5) Return on Equity is calculated by comparing the proportion of net income against the amount of average shareholder equity
(6) Return on Capital Employed is calculated as follows: Profit before tax + Finance Costs (EBIT) divided by (Tangible Net Worth + Total Debt + Deferred Tax Liabilities)
(7) Debt to Equity ratio is calculated as Total Debt divided by equity
(8) Net Fixed asset turnover ratio is calculated by dividing the Revenue from Operations by Average Fixed Assets of the Company
(9) Current Ratio is calculated by dividing Current Assets to Current Liabilities.

For further details, please refer to the chapter titled “Basis for Issue Price” beginning on page 116 of the Draft Red Herring Prospectus.

8. Risk Factors

The following are the top 10 internal risk factors as disclosed in the DRHP:

1. A significant portion of our domestic revenue is derived from customers located in states such as Gujarat, Maharashtra, Tamil Nadu and Haryana, which together contributed 61.15%, 55.67%, 59.14% and 51.42% of our revenue from operations for the period ended on December 31, 2025 and the financial years 2025, 2024 and 2023, respectively, and any adverse developments in these regions or our inability to expand into new locations or maintain operational effectiveness in existing markets may materially and adversely affect our business, results of operations, cash flows and financial condition.
2. We depend on a limited number of key customers for a substantial portion of our revenue and the absence of long-term contractual arrangements with such customers exposes us to customer concentration, demand volatility and credit risks that could adversely affect our business and financial performance.
3. We depend on a limited number of suppliers for our raw materials and the absence of long-term contractual arrangements with such suppliers exposes us to supply, quality and pricing risks that could adversely affect our business and financial performance.
4. Our business is dependent and will continue to depend on our manufacturing facility, and we are subject to certain risks in our manufacturing process. Any slowdown or shutdown in our manufacturing operations or strikes, work stoppages or increased wage demands by our employees that could interfere with our operations could have an adverse effect on our business, financial condition and results of operations.
5. Our Company derives a significant portion of its revenue from Recycled Polyester Staple Fibre (“RPSF”), and any reduction in the demand or sale of such products could adversely affect our business, results of operations, cash flows and financial condition.
6. There may be potential conflicts of interest between our Company and our Promoters, members of our Promoter Group, Group Company or entities in which our Promoters and Directors have an interest, which could adversely affect our business and operations.
7. Our Company is party to certain legal proceedings. Any adverse decision in such proceedings may have an adverse effect on our business, results of operations and financial condition.
8. Our operations are dependent on our existing machinery, equipment and technology for critical business functions, and any failure to maintain, repair, upgrade or adapt to technological changes may adversely affect our business and results of operations.
9. We are dependent on the performance of certain end-user industries and any slowdown or fluctuations in the performance of such industries may result in a loss of such customers, and may adversely affect the demand for our products.
10. We export our products to various countries and our revenue from customers outside India represented 9.35%, 15.83%, 6.15%, and 8.33% of the total revenue from operations for the period ended on December 31, 2025 and for the financial years ended March 31, 2025, 2024 and 2023, respectively. Our international operations expose us to risks relating to foreign market conditions, regulatory requirements and foreign exchange fluctuations which could adversely affect our business, financial condition and results of operations.

For further details of the risks applicable to us, see “Risk Factors” beginning on page 26. Investors are advised to read the risk factors carefully before making an investment decision in the Issue.

9. Details of weighted average cost of acquisition of Equity Shares of our Promoters

The weighted average cost of acquisition of Equity Shares of our Promoters is as follows:

Period	Weighted average cost of acquisition per Equity Share (in ₹)	Cap Price is ‘X’ times the weighted average cost of acquisition *	Range of acquisition price: per Equity Share: lowest price – highest price (in ₹) *
Weighted average cost of acquisition of primary issuances	NA	[•]	[•]
Weighted average cost of acquisition for secondary transactions	NA	[•]	[•]
Weighted average cost of acquisition for past 5 primary/secondary issuances, as disclosed above	NA	[•]	[•]
Weighted average cost of acquisition for past 5 secondary issuances, as disclosed above	Nil	[•]	[•]

* To be included upon finalization of the Price Band and will be updated at the Red Herring Prospectus stage.
As certified by our Statutory Auditors by way of their certificate dated June 29, 2026.

10. Board of Directors and Key Managerial Personnel

S. No.	Name	Designation
Board of Directors		
1	Mr. Virander Behl	Managing Director
2	Mr. Vijay Omjagdish Behl	Chairman and Whole-Time Director
3	Ms. Devina Virander Behl	Non-Executive Non-Independent Director
4	Mr. Sekar Ananthanarayan	Non-Executive Independent Director
5	Ms. Pradnya Yogesh Chandorkar	Non-Executive Independent Director
Key Managerial Personnel		

1	Mr.Rajiv Behl	Chief Executive Officer
2	Mr.Mihir Suvanam	Chief Financial Officer
3	Ms.Disha Vijay Rane	Company Secretary and Compliance Officer

For further details, see “*Our Management*” beginning on page 198.

11. Auditor Qualifications

The Statutory Auditors of our Company have not expressed any qualification, reservation, adverse remark, matter of emphasis or other observation on our financial statements for the periods covered in the Draft Red Herring Prospectus. please refer to the chapter titled “*Restated Financial Information*” beginning on page 226 of the Draft Red Herring Prospectus.

12. Summary of Outstanding Litigation claims and Regulatory Action:

A summary of pending legal proceedings and other material litigations involving our Company, our Promoters, our Directors and our Group Company as on the date of the Draft Red Herring Prospectus is provided below:

Name of Entity	Criminal Proceedings	Tax Proceedings	Statutory or Regulatory Proceedings	Disciplinary actions by the SEBI or Stock Exchanges against our Promoters	Material Civil Litigations	Aggregate amount involved (Rs in Lakhs)
Company						
By the Company	-	-	1	-	-	49.68
Against the Company	-	15	-	-	-	494.23
Subsidiary						
By the Subsidiary	-	-	-	-	-	-
Against the Subsidiary	-	-	-	-	-	-
Promoters/ Directors (other than Promoters)						
By our Promoters/ Directors (other than Promoters)	-	-	-	-	-	-
Against the Promoters/ Directors (other than Promoters)	-	9	-	-	-	17.56
KMPs (other than Promoters)						
By KMPs	-	-	-	-	-	-
Against KMPs	-	-	-	-	-	-
Group Company						
By our Group Company	-	-	-	-	-	-
Against our Group Company	-	6	-	-	-	13.73

Brief details of top 5 Criminal Case against our Promoters:

Sr. No.	Particulars	Litigation filed by	Current status	Amount involved
1.	NIL	NIL	NIL	NIL

Regulatory Action, if any - disciplinary action taken by SEBI or stock exchanges against the Promoters in last 5 financial years including outstanding action, if any: **NIL**

Brief details of outstanding criminal proceedings against Promoters: **NIL**

For further details, please refer to the chapter titled “*Outstanding Litigation and Material Developments*” beginning on page 299 of the Draft Red Herring Prospectus.

The Equity Shares have not been and will not be registered under the U.S. Securities Act 1933, as amended (the “Securities Act”) or any state securities laws in the United States and may not be offered or sold within the United States or to, or for the account or benefit of, “U.S. persons” (as defined in Regulation S of the Securities Act), except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act. Accordingly, the Equity Shares will be offered and sold outside the United States in offshore transactions in reliance on Regulations under the Securities Act and in compliance with the applicable laws of the jurisdiction where such offers and sales occur. There will be no public offering of the Equity Shares in the United States.